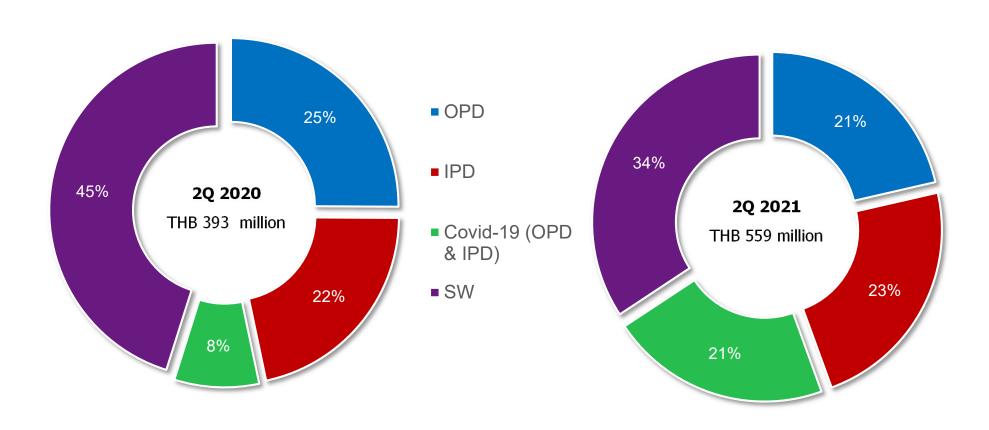


Financial Performance



Revenue Breakdown By Patient Type







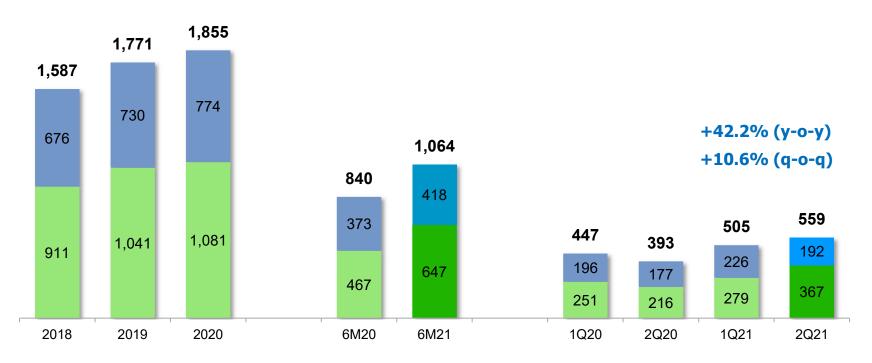


Revenue from Hospital Operations (THB Million)

■ Non SW Revenue

■ Social Security Revenue

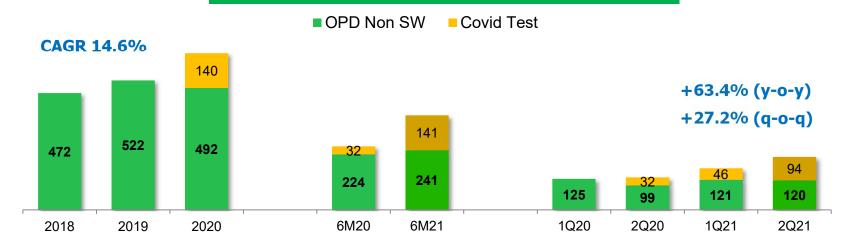
CAGR = 9.8%



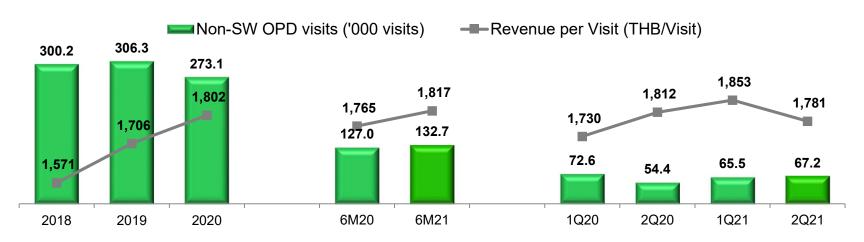
OPD - Non SW Patients



Revenue from OPD Non SW Patients (THB Million)



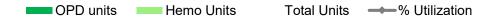
Number of Visits /1 and Revenue per Visit /2

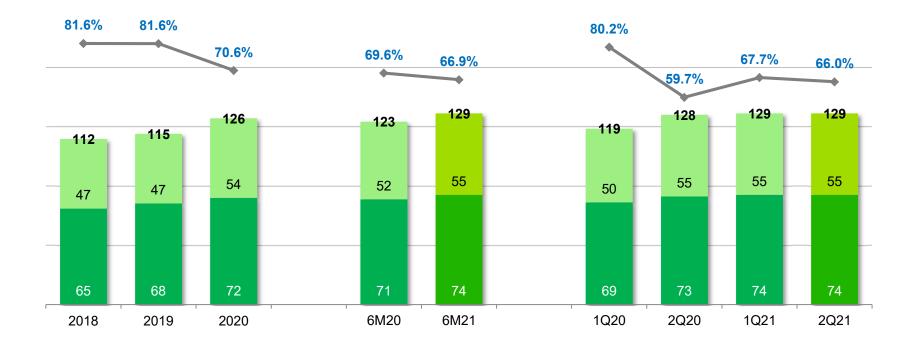


OPD Utilization Rate – All Sectors



OPD Capacity (Units) /1 & Utilization Rate (%) /2

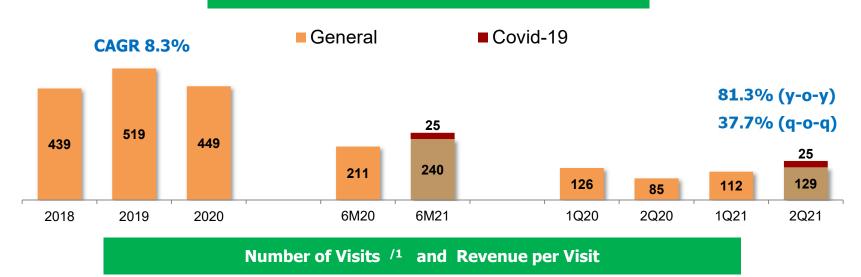


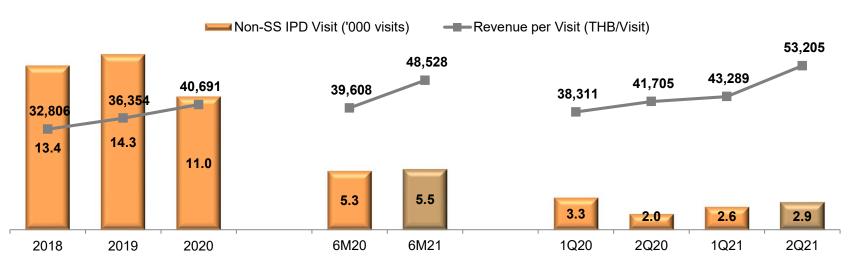


IPD - Non SW Patients



Revenue from IPD Non SW Patients (THB million)

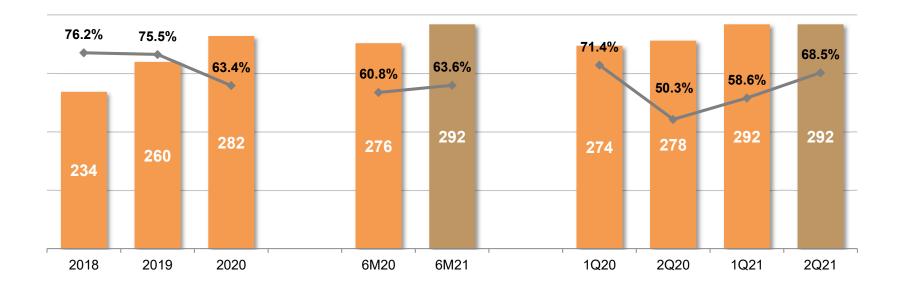




IPD Utilization Rate – All Sectors



IPD Capacity (Beds) /1 & Utilization Rate (%) /2







Average no.of Beds for Quarter

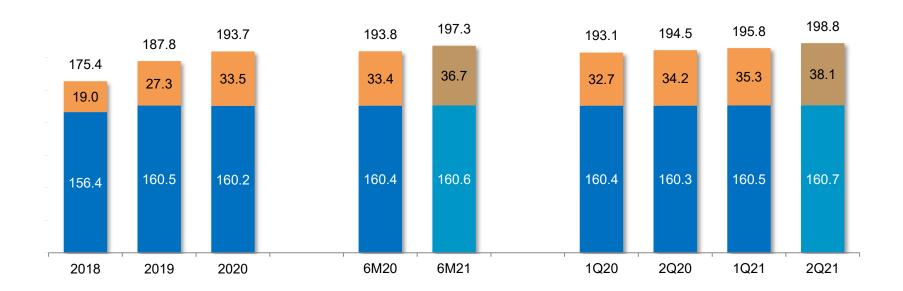
		Full	Start _	Average Number of Beds by period			
		Capacity	Operation	2020	Q1 2021	Q2 2021	Q3 2021
Non-Covid Ward		169		282	292	169	169
Covid Ward		310				310	310
Field Hospital: inside hospital							
RJH	Built	267	16-Jul				223
Rojana	Built	180	22-Jul				139
Field Hospital: outside hospital							
Hotel A	Rent & renovate	537	1-Aug				356
Hotel B	Rent & renovate	180	3-Aug				115
University (Wangnoi)	No rental charge	537	10-Aug				304
H Company (Wangnoi)	No rental charge	200	1-Aug				133
Bang-Sai	No rental charge	500	1-Sep				163
Total Covid Beds		2,711		-	-	310	1,743
Total Beds		2,880		282	292	479	1,912







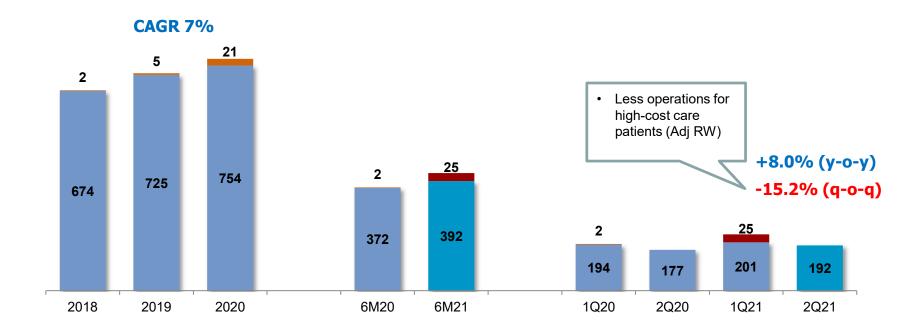






Social Security Revenue (THB Million)

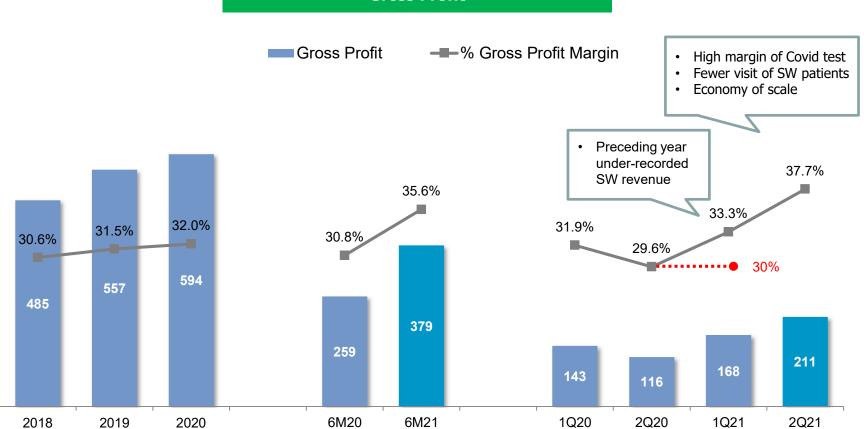
■ Social Security Revenue ■ Previous Yr Revenue Adjustment



Gross Margin

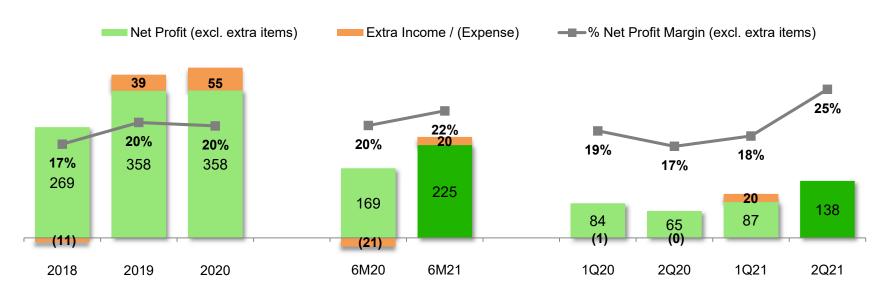


Gross Profit





Net Profit (THB Million) & Net Profit Margin (%)



2018	+Extra expense from preceding year's over-recorded SW revenue and current year's under-recorded SW revenue		
2019	-Land sale yielding profit THB 79.0 million after tax		
	+Extra expense from preceding year's over-recorded SW revenue for THB 19.2 million and from provision of employee benefit for THB 8.3 million after tax		
	+Current year's under-recorded SW revenue for THB 12.7 million		
2020	-Extra revenue from preceding year's under-recorded SW revenue for THB 16.8 million after tax		
	-Defer tax income for THB 41.2 million		
1Q21	-Extra revenue from preceding year's under-recorded SW revenue for THB 20 million after tax		







THANK You

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